PALANCA BRIDGE CORP · CAPABILITY STATEMENT

Capability Statement

U.S.-Incorporated Cross-Border Advisory | Commercial Due Diligence | Compliance | Market Verification

— Company Overview

Palanca Bridge Corp is a U.S. advisory firm, a Delaware corporation based in Chandler, Arizona. It supports commercial and institutional clients undertaking cross-border business activities involving African markets.

The firm provides structured screening, commercial due diligence, partner verification, market and project validation, institutional-environment briefings, and readiness assessments.

Angola and the Lobito Corridor are anchor areas of specialization. The firm's research, verification, governance, and cross-border advisory methodologies are transferable to other markets, subject to engagement acceptance, geographic coverage, and applicable compliance requirements.

Palanca Bridge operates under U.S.-law engagement arrangements and applies documented compliance, independence, confidentiality, and quality-review procedures.

— Core Capabilities

Compliance & Integrity Screening

Sanctions, politically exposed persons (PEP), adverse-media, and know-your-customer (KYC) screening for defined individuals and entities. The deliverable is a documented Compliance Screening Letter identifying the scope, sources, findings, and limitations.

Commercial & Counterparty Due Diligence

Research and assessment of counterparties, corporate ownership, beneficial ownership, commercial history, financial indicators, litigation, reputational concerns, and relevant compliance risks.

The deliverable is a Counterparty Diligence Report supported by documented sources and clearly stated limitations.

Market & Project Validation

Independent examination of market opportunities, project assumptions, commercial feasibility inputs, and relevant regulatory considerations.

The deliverable is a Sector Entry Brief or a separately scoped advisory assessment. Engineering design, regulated technical certifications, and legal opinions are excluded.

Partner Verification

Verification of prospective commercial partners, suppliers, vendors, and subcontractors, including available corporate registration records, licensing, ownership, operating history, references, and integrity indicators.

The deliverable is a Partner Verification File. Findings are point-in-time unless monitoring is separately contracted.

Institutional-Environment Briefings

Research-based briefings concerning public institutions, regulatory developments, commercial conditions, and relevant market developments.

Briefings rely on public information and documented institutional research. They do not provide confidential intelligence, privileged access, or non-public information.

USG/DFI Readiness Assessment

Assessment of an organization's documentation, governance, compliance, and organizational readiness for relevant U.S. government and development-finance processes.

The deliverable identifies gaps and recommended remediation measures. Palanca Bridge does not represent clients before U.S. agencies or guarantee financing, procurement awards, or regulatory outcomes.

— Geographic and Sector Focus

Anchor specialization: Angola and the Lobito Corridor.

Broader capabilities: Cross-border research, verification, compliance screening, and advisory support in other eligible African and international markets, subject to available resources, approved country coverage, and engagement-specific diligence.

Relevant sectors: Mining and critical minerals, energy, infrastructure, logistics, industrial services, and other sectors within the firm's approved service and compliance perimeter.

— Commercial Experience

Palanca Bridge has previously worked with companies based in Angola and Dubai, United Arab Emirates.

Client names and engagement details are withheld under confidentiality obligations.

No U.S. federal government contract past performance is claimed.

— Leadership

Tom Kayo

Managing Partner & Chief Compliance Officer

Responsible for engagement structuring, compliance oversight, acceptance decisions, escalation of material risks, and final compliance approval.

Michel C. Amaro

Director of European Markets

Responsible for European-market engagement and assigned independent review responsibilities under the firm's governance framework.

— Governance and Compliance

Palanca Bridge maintains documented procedures addressing:

- Engagement acceptance and red-flag escalation
- Independence, conflicts of interest, and recusal
- Sanctions, AML, KYC, and anti-corruption screening
- Beneficial-ownership review
- Records retention, confidentiality, and data handling
- Documented quality review and sign-off

The firm maintains professional liability/errors and omissions, cyber, and commercial general liability insurance.

Insurance certificates and relevant compliance materials are available for authorized vendor-onboarding reviews.

— Federal Registration and Business Identifiers

Legal entity	Palanca Bridge Corp
Entity type	Delaware C-Corporation
Operating base	Chandler, Arizona, USA
SAM.gov registration	Registered
Unique Entity ID (UEI)	NRFYBZLCTFJ5
CAGE / NCAGE Code	25Q30
NAICS Code	541611, Administrative Management and General Management Consulting Services

SAM.gov registration identifies the company for federal procurement purposes. It does not constitute U.S. government endorsement, contract award, or evidence of federal past performance.

No small-business set-aside certification or eligibility is claimed in this statement.

— Service Boundaries

Palanca Bridge provides research, verification, and advisory services within a defined written scope.

The firm does not provide legal representation, legal opinions, investment advice, brokerage, lobbying, fundraising, confidential intelligence, political access, or guaranteed introductions.

Fees are established under written engagement arrangements. The firm does not charge success fees or commissions contingent on financing, awards, or transaction outcomes.

— Contact

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